Enterprise Education with the Entrepreneurial Skills for Engineers Online Programme

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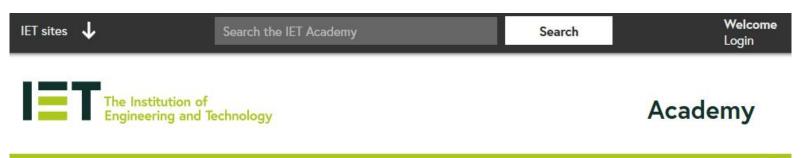


Introduction to the Entrepreneurial Skills for Engineers Online Course

Entrepreneurial Skills for Engineers Online Programme

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- Online course in partnership with the Institution of Engineering and Technology (IET) – launched in August 2019
- Academic team developed the technical content and the IET were responsible for implementing through the e-learning platform
- Designed to provide a comprehensive view across the various areas associated with becoming more entrepreneurial
- The course provides tools and techniques along with supporting theory – but crucially it is grounded in engineering applications







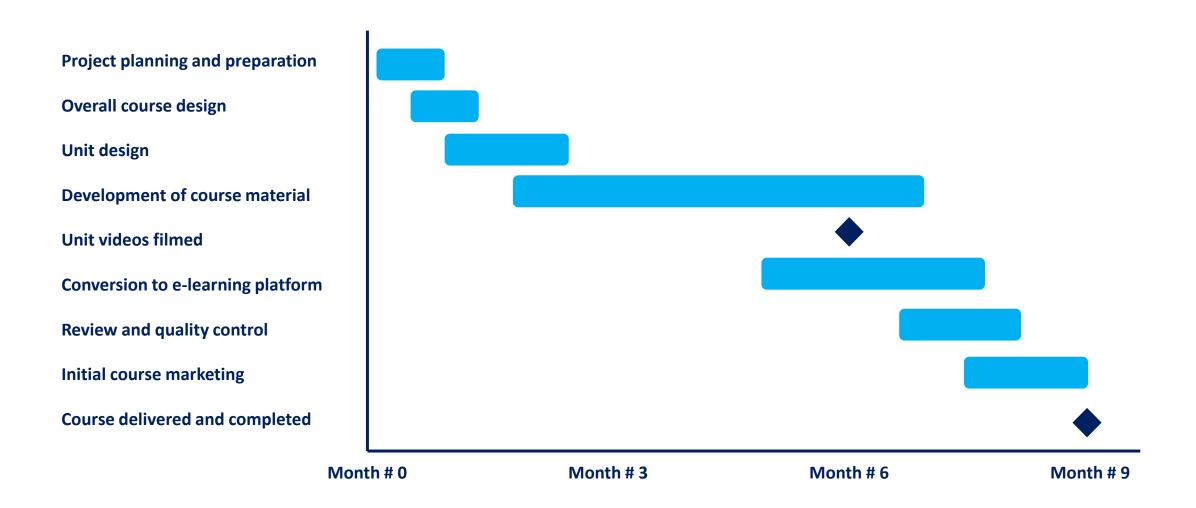
Target audience for the online course

- Engineers with an interest in innovation and entrepreneurship
- Engineers looking to develop new products, or setting up a new business area or start-up
- Engineers working in large companies as well as entrepreneurial engineers who are looking to set-up or have already set up a new company

Overall structure of the course

Course introduction Understanding the background and overall context of the course							
Theme A – "From ideas to solutions"			Theme B – "Business planning and resources"				
Ideation and creativity Understanding the process of developing an idea and using creative approaches	Leveraging research and development Understanding the process of undertaking research, development and comm- ercialization	gn pren nding fin Unders key fin d with concep	ance standing ancial ots for reneurial es	Capturing market needs Understanding different approaches for capturing market needs	Managing innovation projects Understanding how to manage innovation projects		
	Leading the team Understanding different approaches to use when leading teams	Strategic business development Understanding approaches that can be used to support business growth	Driving continuou improveme into your business Understandir how to drive continuous improvemen	us ent r s ng			

Course development schedule (Gantt chart)



Illustrative details from the course, including course material and formative assessment

Illustrative details from one of the course units

Unit 7: Managing innovation projects

Learning outcomes

- 1) Describe the project management process and how it applies to innovation projects
- 2) Understand how to manage technologically complex projects through taking a holistic approach
- Understand the key concepts of agile project management, including selected tools and techniques
- 4) Describe how to prepare a risk register to help manage projects risks

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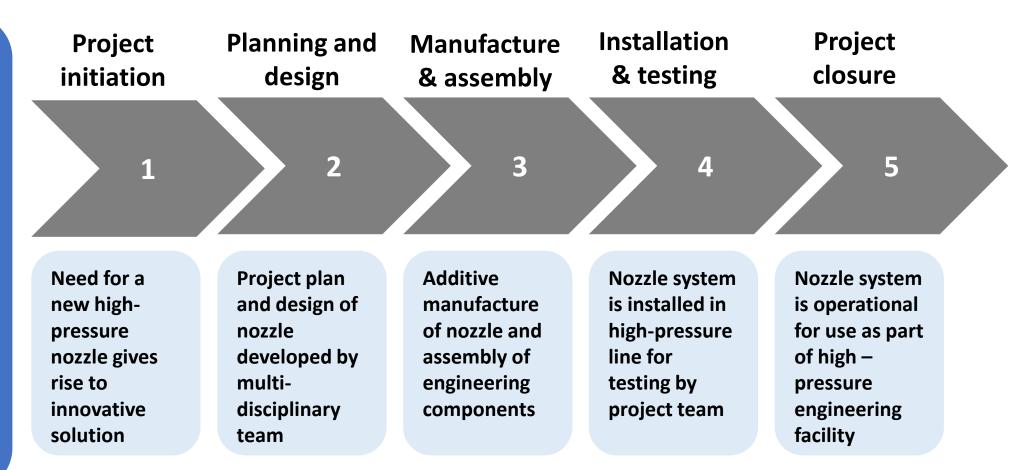
Unit modules

- 1) Setting the context for managing innovation projects
- 2) Adopting a holistic view of managing innovation projects
- 3) Managing project risks
- 4) Introduction to agile project management

Module 1: Setting the context for managing innovation projects

Project to develop a new lightweight nozzle that can easily be fitted to high pressure lines while being manufactured on site

Example is provided in order to help understand the project lifecycle



Project lifecycle for innovative nozzle project

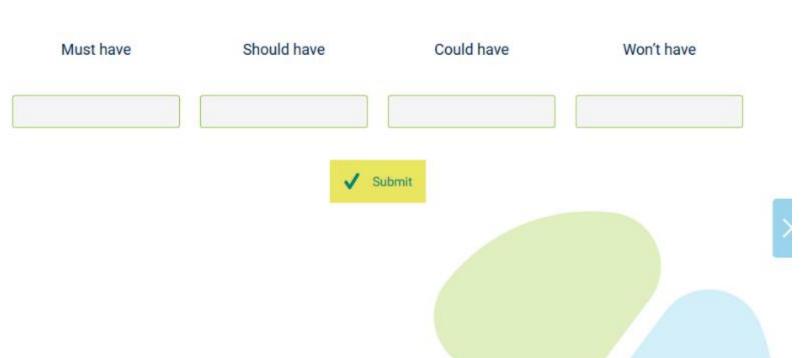
Course screenshot: Video introduction for Unit 1 (Introduction)

 Entrepreneurial Skills for Engineers
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Course screenshot (1): Using the MoSCoW technique to understand agile project management

Using the MoSCoW technique

Match the four technical project requirements with the MoSCoW categories provided:



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Course screenshot (2): Using the MoSCoW technique to understand agile project management

Using the MoSCoW technique

Match the four technical project requirements with the MoSCoW categories provided:



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Course screenshot (3): Using the MoSCoW technique to understand agile project management

Using the MoSCoW technique

Match the four technical project requirements with the MoSCoW categories provided:



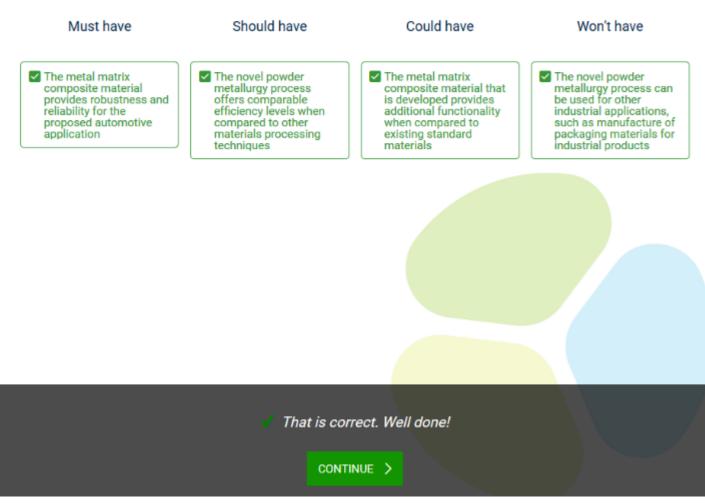
Must have	Should have	Could have	Won't have	
The metal matrix	The novel powder	The metal matrix	The novel powder	
composite	metallurgy	composite	metallurgy	
material provides	process offers	material that is	process can be	
robustness and	comparable	developed	used for other	
reliability for the	efficiency levels	provides	industrial	
proposed	when compared to	additional	applications, such	
automotive	other materials	functionality when	as manufacture of	
application	processing	compared to	packaging	
	techniques	existing standard	materials for	
		materials	industrial products	

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Course screenshot (4): Using the MoSCoW technique to understand agile project management

Using the MoSCoW technique

Match the four technical project requirements with the MoSCoW categories provided:



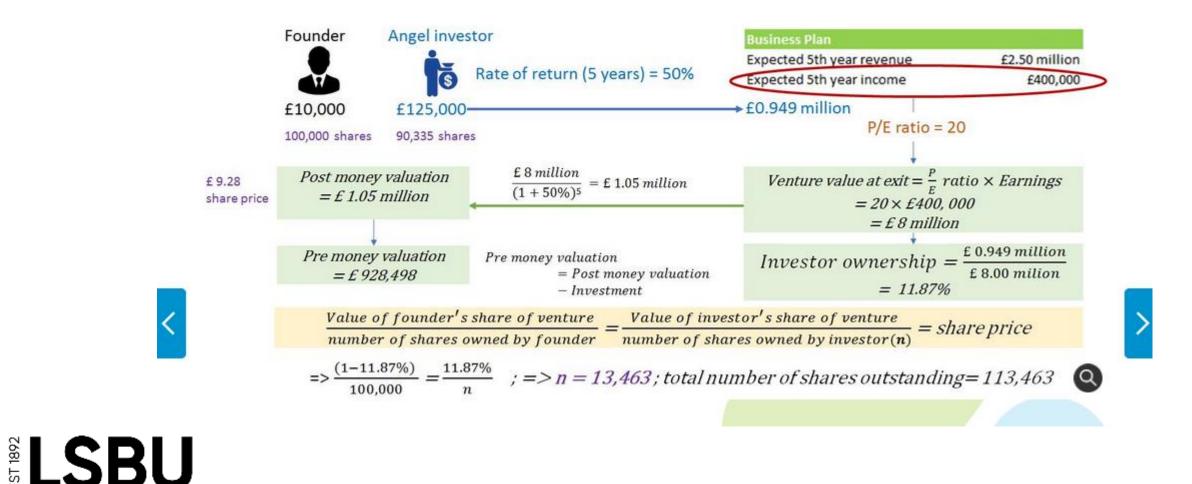
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Course screenshot from Unit 4 (Entrepreneurial Finance)

The venture capital valuation method



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Course screenshot from Unit 6 (Capturing market needs)

The Product-Market Matrix

Strategic Opportunity Matrix - click each box to find out more:





Course summative assessment



Summative assessment

Summative assessment for units is through a series of multiple-choice questions.
Each module has an <u>end of module assessment</u>

• Each unit also has five questions for the end of unit assessment

• Finally, each unit also contributes four questions towards an <u>end of course</u> <u>assessment</u> based on forty questions, i.e. four questions from each unit

Example question from assessment (a)

Test your knowledge

What is entrepreneurship?

Choose the right answer(s) and click on 'Submit'.

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Entrepreneurship is the management of teams of people in order to deliver a series of process improvements.

Entrepreneurship is the process of developing, launching and running a business in order to make a profit.

Entrepreneurship is the process of developing and managing a new technical project.

O Entrepreneurship is the management of business operations and manufacturing activities.

✓ Submit

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Example question from assessment (a)

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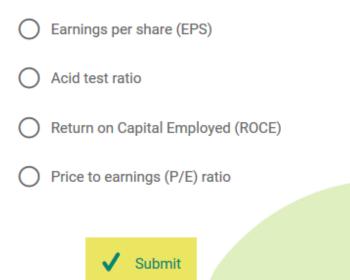
Example question from assessment (b)

Question 19

Which of the following indicates how much of the capital injected into a business is converted back into profits for the business?



Choose the right answer(s) and click on 'Submit'.

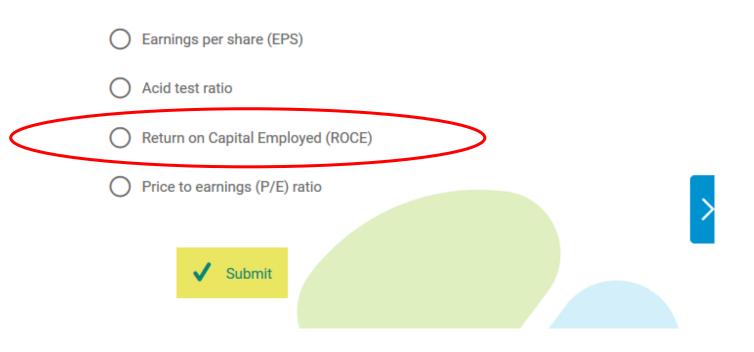


Example question from assessment (b)

Question 19

Which of the following indicates how much of the capital injected into a business is converted back into profits for the business?

Choose the right answer(s) and click on 'Submit'.



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Lessons learnt and final comments



Lessons learnt from developing the online course

- 1) Development of a new online course can be a significant undertaking it is important that adequate time and resources are available, including sharing development of teaching material over several authors
- 2) Partnering with a professional organization that has the supporting e-learning platform allows the academic partner to concentrate on the development of the teaching and assessment material
- 3) Development of a course oriented towards business but designed for technical specialists (i.e. engineers) needs to blend business management theory and frameworks with technological areas and an overall engineering context
- 4) Design of an online course can benefit from using different types of content, e.g. written text, audio commentary, exercises, quizzes, reading tasks as well as video content
- 5) In order to reinforce learning of specific points there should be regular formative assessment in the form of exercises throughout the online course. This can be balanced with summative assessment at the end of units and the entire course



Final comments and concluding remarks

- This seminar has described the development of the 'Entrepreneurial Skills for Engineers' online course, which was developed by LSBU in partnership with the IET
- The development project was an intensive initiative that required detailed planning, lots of team working and a close relationship between the content provider (university) and course provider (professional society)
- Various insights and lessons learnt have been provided in terms of the course design, structure and technical content, learning approach, formative and summative assessment
- Hopefully the seminar will be of use to practitioners looking to develop online programmes designed to provide innovation, entrepreneurship and intrapreneurship related skills and knowledge

Acknowledgements

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